



**Arizona State Parks**  
FY 10/11 Annual Report  
July 1, 2010 – June 30, 2011  
**AZStateParks.com**







# Arizona State Parks

FY 10/11 Annual Report  
July 1, 2010 – June 30, 2011

**AZStateParks.com**

## **Governor of Arizona**

Janice K. Brewer

## **Executive Director**

Renée E. Bahl

## **Assistant Directors**

Kent Ennis

Jay Ream

Jay Ziemann

## **State Parks Board**

Tracey Westerhausen  
Phoenix

Walter D. Armer Jr.  
Vail

Reese G. Woodling  
Tucson

Larry Landry  
Phoenix

Alan Everett  
Sedona

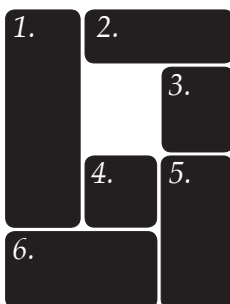
William C. Scalzo  
Phoenix

Maria Baier  
State Land Commissioner

**Arizona State Parks**  
1300 W. Washington  
Phoenix, Arizona 85007

Phone & TTY (602) 542-4174  
Toll Free (800) 285-3703  
from 520 & 928 area codes  
Fax (602) 542-4180

*Equal Employment Opportunity Agency. This document is available in alternative formats. Contact the ADA Coordinator at (602) 542-4174.*



## **Cover Photography**

1. Tonto Natural Bridge State Park, *Payson*
2. Roper Lake State Park, *Safford*
3. Buckskin Mountain State Park, *Parker*
4. Fort Verde State Historic Park, *Camp Verde*
5. Dead Horse Ranch State Park, *Cottonwood*
6. Lost Dutchman State Park, *Apache Junction*

## Table of Contents

Directors Message.....	2
Agency Strategic Plan .....	3
Goal: Resources .....	4
Goal: Visitors .....	7
Goal: Planning .....	9
Goal: Partnerships .....	10
Goal: Communications.....	13
Source and Disposition of Funds FY 2011 .....	14





Dear Friends,

Fiscal Year 2011 certainly was a challenging year, but I would argue quite successful given the current economic climate. The agency's strengths are its vision and mission, our talented staff, partners and natural and cultural resources.

The reality is that from Fiscal Year 2008-2012, the agency had \$82 million in budget reductions and fund sweeps. The Arizona State Parks (ASP) Heritage Fund statutes were eliminated in FY 2010 resulting in the permanent loss of \$10 million annually. Fiscal Year 2011 was our lowest operating budget on record. Yet, ASP is the only state park system in the nation to turn a positive margin on its direct park operating costs.

Even with this reality, ASP staff, volunteers and partners greeted 2.2 million visitors resulting in a \$266 million economic impact statewide. Twenty-seven parks are open or have operating plans supported by 19 unique partnership agreements. Three State Parks were reopened to the public in FY 2011: Jerome State Historic Park, McFarland State Historic Park and Homolovi State Park. The agency upgraded campsites to attract more visitors in the shoulder seasons and increase revenues without increasing operating costs. We are e-ASP including 5600 Facebook fans and a wildly popular on-line reservation system for Kartchner Caverns tours and camping parks. Volunteers and Site Stewards donated 260,000 hours, which represents an estimated \$5.5 million of non-paid labor benefits.

The State Historic Preservation Office (SHPO) successfully continued and enhanced its public education role through coordinating Archaeology Month and the Archaeology Expo as well as hosting hundreds of participants at the Arizona State Historic Preservation Conference. In the November 2010 elections, the public overwhelmingly stated that open space is important by not allowing the Land Conservation Fund (Growing Smarter) to be diverted to the State General Fund. ASP awarded 13 Off-Highway Vehicle projects from state and federal funds totaling almost \$1 million.

The future challenge for Arizona State Parks is to protect park-generated revenue and utilize these revenues to operate the agency. We will continue to expand our partnerships to keep parks open, as state parks are crucial economic engines in rural Arizona. I am confident 2012, our State's Centennial, will be a successful one for Arizona State Parks and the State. See you at a park!

Sincerely,

Renée E. Bahl  
Executive Director

Janice K. Brewer  
Governor

State Parks  
Board Members

Chair  
Tracey Westerhausen  
Phoenix

Walter D. Armer, Jr.  
Vail

Reese Woodling  
Tucson

Larry Landry  
Phoenix

Alan Everett  
Sedona

William C. Scalzo  
Phoenix

Maria Baler  
State Land  
Commissioner

Renée E. Bahl  
Executive Director

Arizona State Parks  
1300 W. Washington  
Phoenix, AZ 85007

Tel & TTY: 602.542.4174  
AZStateParks.com

800.285.3703 from  
(520 & 928) area codes

General Fax:  
602.542.4180

Director's Office Fax:  
602.542.4188

# **ARIZONA STATE PARKS**

## **Agency Strategic Plan and Annual Report**

### **July 1, 2010 - June 30, 2011**

#### **MISSION**

Managing and conserving Arizona's natural, cultural and recreational resources for the benefit of the people, both in our parks and through our partners.

#### **VISION**

Arizona State Parks is indispensable to the economies, communities and environments of Arizona.

#### **GOALS**

##### **Resources**

To provide sustainable management of our natural, cultural, recreational, economic and human resources.

##### **Visitors**

To provide safe, meaningful and unique experiences for our visitors, volunteers and citizens.

##### **Planning**

To document our progress through planning, analysis and research.

##### **Partnerships**

To build lasting public and private partnerships to promote local economies, good neighbors, recreation, conservation, tourism and establish sustainable funding for the agency.

##### **Communications**

To effectively communicate with the public, policy makers, our partners, our peers and ourselves.



## **GOAL: RESOURCES**

To provide sustainable management of our natural, cultural, recreational, economic and human resources.

### **Objective A.**

By keeping all parks economically viable and open to the public.

#### **Status**

<b>Based on 28 Parks</b>	<b>October 2010</b>	<b>June 2011</b>
Parks Open to Public	79%	93%
Parks Closed to the Public	21%	7%
Parks Open Full Time 7 days/week	68%	57%
Parks Open on Reduced Schedules	11%	36%
Parks Managed by ASP without assistance	32%	43%
Parks Managed by ASP with assistance	29%	29%
Parks Managed by Others	18%	21%

Three State Parks reopened to the public.

- Jerome Historic Park  
reopened October 14, 2010
- McFarland State Historic Park  
reopened February 12, 2011
- Homolovi State Park  
reopened March 18, 2011

1500 agency volunteers and Site Stewards donated 260,000 hours, which represents an estimated \$5.5 million of non-paid labor benefits.

### **Objective B.**

By standardizing and upgrading the information technology infrastructure.

- Online Internet reservations deployed and available to the public for Kartchner Caverns cave tours and campsites at eight camping parks: Buckskin Mountain/River Island, Catalina, Cattail Cove, Dead Horse Ranch, Fool Hollow, Kartchner Caverns, Lake Havasu, and Patagonia Lake State Parks.
- Arizona Department of Administration and agency Human Resources and Payroll sections deployed Employee Time Entry (ETE) in April 2011, continuing to enhance the infrastructure for personnel/payroll administration.
- Photo Tool I-9 Service Center deployed to state agencies to enhance E-Verify, an Internet-based system required by the State of Arizona to determine the eligibility of employees to work in the United States.



- Started internal processes to deploy ProcureAZ, the new State Procurement Office (SPO) e-Procurement system.

### **Objective C.**

By efficiently processing grants, projects, paperwork and documents through the agency.

- Listed 14 properties on the National Register of Historic Places.
- Completed 748 compliance project reviews, and 253 State Property Tax Reviews.
- Awarded 13 Off-Highway Vehicle projects from state and federal funds totaling \$939,700.
- Distributed Law Enforcement Boating Safety Fund in the amount of \$500,000 to Mohave and La Paz Counties.
- Awarded 3 Growing Smarter State Trust Land Acquisition Grants for a total of \$52,000,000 to the Cities of Phoenix and Scottsdale and Coconino County for the purchase of 5388 acres.

### **Objective D.**

By increasing each staff member's knowledge, skills and abilities through training opportunities.

- Seventy-five percent of supervisors successfully completed the Arizona Learning Center Supervisor Academy.
- One hundred percent of law enforcement officers completed calendar year 2010 AZPOST requirements for Continuing, Proficiency and Firearms training. On track for calendar year 2011.
- Fool Hollow hosted 280 firefighters and 17 park rangers for a Wildland Firefighter refresher class.

### **Objective E.**

By providing agency staff with a stimulating, safe, and challenging work environment.

- Based on the 2010 Employee Survey, the percentage of employees who agreed with the statement, "I am proud to be an Arizona State Parks employee" increased by 10% from 2009 (74% to 84%) 2010.
- 100% eligible employees (57) recognized for annual State of Arizona and Arizona State Parks Service Awards.





## **Arizona State Parks Awards and Recognition**

### **Rural Economic Development Award**

*October 2010*

Recognized the Verde Valley State Parks Partnership “Partnering to Preserve Arizona’s Crown Jewels” with Yavapai County.

### **People Choice Award**

*February 2011*

Tonto Natural Bridge State won Best of the Rim Country, Best Place to Hike, Best Historical Site.

### **Kartchner Caverns State Park and Alamo Lake State Parks added to Global Star Park Network**

*March 2011*

Kartchner Caverns State Park (with the Huachuca Astronomy Club) and Alamo Lake State Park (with the Astronomers of Verde Valley) were the first state parks in the United States to be granted the "One Star at a Time" award and became a member of the Global Star Park Network.

### **Cattail Cove State Park Wins 2011 RVWest's Reader's Choice Award**

*April 2011*

Cattail Cove State Park won the Bronze Award for Favorite Snowbird RV Park or Campground - Arizona in the 5th Annual Reader’s Choice Awards presented by RVWest magazine.

### **Special Recognition**

*May 2011*

State Historic Preservation Office (SHPO) staff member Bob Frankenberger recognized for his participation on the Hoover Dam Bypass Project Design Advisory Panel.

### **Governor’s Heritage Preservation Honors Awards**

*June 2011*

Recognized Arizona State Parks, Yavapai County, Town of Jerome, and Jerome Historical Society: A Partnership Nomination for the Stabilization of Douglas Mansion at Jerome State Historic Park.





## **GOAL: VISITORS**

To provide safe, meaningful and unique experiences for our visitors, volunteers and citizens.

### **Objective A.**

By working with agency personnel to implement and update the master list of economically feasible facility upgrades that improve the visitor experience and increase revenue.

**A total of 41 facility updates were completed at 18 parks.**

### **Objective B.**

By working with agency personnel to market events and improve the overall quality of existing events.

#### **Park Events**

<b>Park Name</b>	<b>Event</b>	<b>Event Date</b>	<b>Attendance</b>
Dead Horse Ranch	Verde River Days	Sept 24, 2010	3,940
Kartchner Caverns	Star Night Event	Sept 24, 2010	350
Fort Verde	Fort Verde Days	Oct 9/10, 2010	680
Jerome	Grand Re-Opening	Oct 14, 2010	800
Kartchner Caverns	Cave Fest	Nov 12, 2010	1,270
Alamo Lake	5th Annual Night Under the Stars	Nov 19, 2010	300
McFarland	Grand Re-Opening	Feb 12, 2011	270
Fort Verde	Buffalo Soldiers	Feb 12/13, 2011	400
Cattail Cove	Geocache Bash	Feb 19, 2011	170
Picacho Peak	Civil War in the Southwest	Mar 12/13, 2011	4,190
Homolovi	Grand Re-Opening	Mar 18/19, 2011	800
Archaeological and Historical Organizations	Arizona Archaeology Exposition	Mar 26/27, 2011	1,300
Lake Havasu	Annual Boat Show	Apr 8/9, 2011	6,220
Fort Verde	History of the Soldier	Apr 9/10, 2011	190
Catalina	Festival of the Sun: Solar Potluck and Exhibition	Apr. 16, 2011	1,160
Dead Horse Ranch	Verde Valley Birding & Nature Festival	Apr 28-May 1, 2011	1,150
Patagonia Lake	Mariachi Festival	May 21, 2011	1,730
Red Rock/ Lost Dutchman	Moonlight Hike Hosted Visitors	Fiscal Year 2011	1,560



### **Grants Received by Arizona State Parks.**

- Received \$5,000 grant from Coca-Cola Company for recycle bags to be used for recycling at the parks, January 2011.
- Awarded a cultural tourism grant in the amount of \$7,250 by the Arizona Humanities Council to be a partner in the Grand Re-Opening celebration of Homolovi State Park.
- Received an Odwalla Inc. grant for \$1,300 to plant a Pear Orchard at Slide Rock State Park.
- Awarded a \$25,000 in kind grant from Geico in collaboration with Arizona State Parks partners; the Arizona Watchable Wildlife Foundation, the Arizona Game & Fish Department and Bureau of Land Management for printing brochures.

### **Objective C.**

By striving to operate the visitor interface component of the park system with a “cost neutral” budget where visitor revenue equals or exceeds direct visitor costs.

Staff collected and computed “park level” operating revenue and expenditures on a park-by-park basis so a pro forma business analysis could be completed and presented to the Arizona State Parks Board.



## **GOAL: PLANNING**

To document our progress through planning, analysis and research.

### **Objective A.**

By collecting scientific and historical data on natural and cultural resources to better inform decision-making.

- Completed the fourth season of a planned 10-year effort of the Hummingbird Monitoring Network at the Sonoita Creek Natural Area. The project monitors the migratory species for diversity, behavior, ecological setting and other faunal and flora linkages. The relative health of the hummingbird population serves as a viable proxy for monitoring and assessing the general health of the natural area.
- Discovered 24 new species of invertebrates at Kartchner Caverns State Park, bringing the total to 76. The cave invertebrates at Kartchner Caverns are highly sensitive and efficient indicators of health and functionality of cavern environment.
- Led a study of the comparative analysis of river otter diets in each of the main tributaries and upriver and downriver sites of the Verde River Greenway relative to Dead Horse Ranch State Park. Endemic river otter populations and associated diet have long served as a key index species for river ecosystem functionality.

### **Objective B.**

By updating the long-term Capital Improvement Plan.

Capital Improvement Plan adopted by Arizona State Parks Board June 23, 2011.

### **Objective C.**

By continuing to provide accurate, timely, and targeted agency reports on program management and analysis for internal and external use.

- Provided monthly agency cash flow reports to the Governor's Office of Planning and Budgeting, the Joint Legislative Budget Committee, and the State Comptroller.
- Provided monthly individual park and park system attendance and revenue statistics for staff and interested outside recipients.
- Submitted annual *Occupational Safety and Health Administration (OSHA)* injury and illness report for workplaces, January 2011.
- Submitted agency annual Equal Employment Opportunity (EEO) plan to Governor's Office of Equal Opportunity, February 2011.

### **Objective D.**

By continuing to implement the Revised State Historic Preservation Plan.

Completed National Park Service/Historic Preservation Fund Grant Application.





## **GOAL: PARTNERSHIPS**

To build lasting public and private partnerships to promote local economies, good neighbors, recreation, conservation, tourism and establish sustainable funding for the agency.

### **Objective A.**

By continuing and expanding collaboration with federal, tribal, state, and local governments, non-governmental organizations (NGOs), concessionaires and private sector individuals whose objectives or duties are similar to State Parks.

New or renewed agreements with State Parks and local governments and/or non-profit organizations to help keep parks open to the public through Partnership Support:

<b>State Park</b>	<b>Partnership Support</b>	<b>Status of Agreement</b>	<b>Agreement/ Renewal Date</b>
Homolovi	Hopi Tribe	New Agreement	October 2010
Tubac Presidio	Santa Cruz County and Tubac Historical Society	Renewal	February 2011
Lyman Lake	Apache County	Renewal	April 2011
Roper Lake	Graham County	Renewal	April 2011
Fort Verde	Yavapai County and Town of Camp Verde	Renewal	June 2011
Red Rock	Yavapai County and Benefactors of Red Rock State Park	Renewal	June 2011

- Ongoing agreements with local governments and non-profit organizations to help keep the following parks open to the public: Alamo Lake, Boyce Thompson Arboretum, Jerome, Lost Dutchman, Lyman, McFarland, Picacho Peak, Riordan Mansion, Roper, Tombstone Courthouse, Tonto Natural Bridge, Yuma Quartermaster Depot and Yuma Territorial Prison.
- Awarded a fixed price contract for the first phase of an online, web-based cave tour and campground reservation system.
- Issued a Request For Proposal for operation of Oracle State Park.
- Received six responses to a Request for Information seeking input/feedback about what products or services potential private concessionaires might be interested in providing.
- Approved 314 AZSITE (an electronic inventory of archaeological sites, surveys and projects in Arizona) users from 85 organizations. The AZSITE website receives approximately 200 visits per day.
- Oversee 654 active Site Stewards monitoring over 1595 sites. This is the 25<sup>th</sup> anniversary of the program.



- Approved the first county Certified Local Government (CLG) - Pima County. Monitored three CLGs.

### **Objective B.**

By implementing a community relations strategy that addresses each park's unique location, program audience, and adjacent and thematic communities.

Implemented strategies with community leaders, Friends groups, State Parks Foundation and the media to enhance the visibility of ASP's parks and programs, as well as enhance our working relationships with our partners.

- Distributed 150,000 park guides through statewide Chambers and other tourism organizations.
- Qualified 800 individuals for the Veterans' Annual Pass Program.
- Partnered with Arizona Highways magazine in a cooperative marketing program.
- Partnered with community leaders in the grand re-opening of Homolovi, McFarland and Jerome State Historic Parks.
- Partnered with Arizona Watchable Wildlife Tourism Association and the Arizona Parks and Recreation Association.

### **Objective C.**

By continuing partnership awareness/education on agency programs, planning and activities.

Ongoing. Staff and Parks Board members continuously meet with community groups and trade organizations to educate parties on the benefits of Arizona State Parks and the agency's current financial situation, including:

- Rural Legislative Caucus
- Winslow Chamber of Commerce Annual meeting
- Greater Association of Mayors
- Yuma City Council
- Channel 8 - PBS - Horizon - May 3, 2011
- Channel 3 - BELO - "Politics Unplugged"
- 2011 Historic Preservation Conference



**Objective D.**

By working with stakeholders to create and promote a strategy for sustainable agency funding.

Ongoing. Continue to work with stakeholders and leaders to develop and implement a sustainable funding stream.





## **GOAL: COMMUNICATIONS**

To effectively communicate with the public, policy makers, our partners, our peers and ourselves.

### **Objective A.**

By utilizing marketing strategies.

Utilized traditional marketing strategies (Print, Radio, Internet, Printed Collateral, Out of Home Advertising, Outreach Events and Partnerships).

- Conducted “State Parks in the City” contest May 2011.
- Conducted summer advertising campaign (radio, print, etc.) highlighting seasonal opening of Lyman Lake State Park and Arizona State Parks as summer vacation destinations.
- Conducted advertising campaign highlighting online camping reservations.

Utilized emerging marketing strategies.

- Social Media
- Facebook (5,400 fans)
- Twitter (3,600 followers)
- Cell Phone Text messages

### **Objective B.**

By enhancing the public relations plan.

- Produced 396 million exposures in local/national media.
- Planned and coordinated 3000 stories about Arizona State Parks.

<b>Visitation</b>	<b>FY 2010</b>	<b>FY 2011</b>	<b>Change</b>
Parks Operated by Arizona State Parks	2,211,953	1,858,163	-16%
Parks Operated by Arizona State Parks and Partners	2,267,407	2,003,262	-12%

### **Objective C.**

By enhancing agency internal communications including electronic posting of information.

- Based on the 2010 Employee Survey, the percentage of employees who agreed with the statement, “I think communication in the agency has improved in the past 12 months” increased by 6% from 2009 (56% to 62%).



# ARIZONA STATE PARKS

## SOURCE AND DISPOSITION OF FUNDS FY 2011 - AGENCY SUMMARY

Detail Page No.	SOURCE OF FUNDS				DISPOSITION OF FUNDS				
	Beginning Fund Cash Balance	FY 2011 Revenues	Total Sources	FY 2011 Expenditures	Reversions & Backfills	Total Expenditures	**Obligations into FY 2012	Unobligated Balance Forward	Ending Fund Cash Balance
1	<b>1000 - General Fund</b>								
	General Fund Revolving Funds *	4,900	4,900	0	3,950	3,950	950	0	0
	General Fund Revenue	0	7	0	7	7	0	0	0
	General Fund Operating Appropriation	0	0	0	0	0	0	0	0
	General Fund Operating--Admin. Adj. /Reversions	0	0	0	0	0	0	0	0
	General Fund--Capital Outlay (Parks Projects)	0	0	0	0	0	0	0	0
	<b>Subtotal General Fund</b>	<b>0</b>	<b>7</b>	<b>0</b>	<b>7</b>	<b>7</b>	<b>0</b>	<b>0</b>	<b>0</b>
1	<b>2202 - Parks Enhancement Fund</b>								
	EF/DEV--Park Development	0	0	0	0	0	0	0	0
	EF/DEV--Tonto Lease & Accelerated Pmt. Acct.	5,322,325	9,818,568	5,350,153	3,597,150	8,947,303	2,145,000	4,048,590	0
	EF/OPER--Agency Operating	12,846	0	0	0	0	12,846	0	0
	EF/OPER--San Rafael Filming	5,335,171	9,818,568	5,350,153	3,597,150	8,947,303	2,157,846	4,048,590	6,206,436
	<b>Subtotal Enhancement Fund</b>	<b>74,400</b>	<b>381,927</b>	<b>278,227</b>	<b>103,100</b>	<b>381,327</b>	<b>105,000</b>	<b>(30,000)</b>	<b>75,000</b>
1	<b>1304 - Reservation Surcharge Revolving Fund</b>								
		0	500,000	500,000	0	500,000	0	0	0
1	<b>2111 - Law Enforcement Boating Safety Fund</b>								
	LEBSF--Pass Thru Grants	2,278,117	1,465,113	3,111,316	0	3,111,316	22,900	609,014	0
	LEBSF--Agency Operating	2,278,117	1,965,113	3,611,316	0	3,611,316	22,900	609,014	631,914
	<b>Subtotal Law Enforcement Boating Safety Fund</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
1	<b>1600 - Capital Outlay Stabilization Fund</b>								
		4,293,016	5,021,806	5,279,211	971,000	6,250,211	32,100	3,032,511	0
2	<b>2105 - State Lake Improvement Fund</b>								
	State Lake Improvement Fund--Operating	694,693	0	478,370	0	478,370	216,323	0	0
	State Lake Improvement Fund--Parks Projects	0	0	0	0	0	0	0	0
	State Lake Improvement Fund--Pass Thru Grants	4,987,709	5,021,806	5,757,581	971,000	6,728,581	248,423	3,032,511	3,280,934
	<b>Subtotal State Lake Improvement Fund</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
2	<b>2296 - Arizona Heritage Fund</b>								
	Az. Heritage Fund--Revolving Funds *	136,466	25,734	162,200	0	162,200	0	0	0
	Az. Heritage Fund--Interest / Administration	0	0	0	0	0	0	0	0
	Az. Heritage Fund--Park/Program Operating	5,301,456	7	5,301,461	0	5,301,461	0	2	2
	Az. Heritage Fund--Capital Park Projects	0	0	0	0	0	0	0	0
	Az. Heritage Fund--Pass Thru Grants	5,637,922	25,741	5,663,661	0	5,663,661	0	2	2
	<b>Subtotal Arizona Heritage Fund</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
2	<b>2525 - Arizona Trail Fund</b>								
		117,823	51,892	18,885	70,300	89,185	200	80,330	0
3	<b>2448 - Partnerships Fund</b>								
	PF--Administration (LWCF Surcharge)	93,752	467,427	503,186	0	503,186	57,994	0	0
	PF--Non-Federal Intergovernmental Agreements	67,808	27,951	3,326	0	3,326	92,433	0	0
	PF--Non-Federal Grants to Az. State Parks	279,383	547,270	525,397	70,300	595,697	150,627	80,330	230,957
	<b>Subtotal Partnerships Fund</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# ARIZONA STATE PARKS

## SOURCE AND DISPOSITION OF FUNDS FY 2011 - AGENCY SUMMARY

SOURCE OF FUNDS				DISPOSITION OF FUNDS					
Detail Page No.	Beginning Fund Cash Balance	FY 2011 Revenues	Total Sources	FY 2011 Expenditures	Reversions & Backfills	Total Expenditures	**Obligations into FY 2012	Unobligated Balance Forward	Ending Fund Cash Balance
3	3117 - Donations Fund								
	175,791	3,476	179,267	17,271	19,700	36,971	0	142,296	
	354,782	101,638	456,420	191,437	0	191,437	264,983	0	
	530,573	105,114	635,687	208,708	19,700	228,408	264,983	142,296	407,279
3	4010 - Publications and Souvenirs Revolving Fund								
	141,133	373,802	514,935	296,940	68,600	365,540	69,100	80,295	149,395
3	2000 - Federal Fund:								
	902,625	954,448	1,857,073	699,623	0	699,623	1,157,450	0	
	0	506,211	506,211	506,211	0	506,211	0	0	
	97,288	502,755	600,043	550,633	0	550,633	49,410	0	
	0	72,135	72,135	72,135	0	72,135	0	72,135	
	0	174,393	174,393	174,393	0	174,393	0	0	
	999,913	2,209,942	3,209,855	2,002,995	#	2,002,995	1,206,860	0	1,206,860
4	2253 - Off Highway Vehicle Recreation Fund								
	2,196	314,977	317,173	208,460	57,496	265,956	51,217	0	
	9,053	692,100	701,153	666,215	17,448	683,663	17,490	0	
	776,500	140,045	916,545	609,931	0	609,931	306,614	0	
	1,224,782	1,477,688	2,702,470	0	805,256	805,256	140,100	1,757,114	
	2,012,531	2,624,810	4,637,341	1,484,606	880,200	2,364,806	515,421	1,757,114	2,272,535
	22,276,852	23,074,100	45,350,953	25,179,584	5,710,057	30,889,641	4,741,160	9,720,152	14,461,312
2	2432 - Land Conservation Fund (Growing Smarter)								
	515,320	1,024,811	1,540,131	256,415	0	256,415	0	1,283,716	
	104,901,934	20,000,000	124,901,934	43,982,616	0	43,982,616	0	80,919,318	
	105,417,254	21,024,811	126,442,065	44,239,031	0	44,239,031	0	82,203,034	82,203,034
	127,694,106	44,098,911	171,793,018	69,418,615	5,710,057	75,128,672	4,741,160	91,923,186	96,664,346

### NOTES:

\* Revolving Funds do not add to or subtract from the fund balance.

\*\* Obligations on ending cash balances into FY 2012 represent:

FY 2012 legislated sweeps enacted as of June 30, 2011.  
 Pass through grant and aid project agreements awarded by the State Parks Board as of June 30, 2011.  
 State Parks capital project allocations as of June 30, 2011.  
 Contractual obligations on advances and other restricted funds as of June 30, 2011.  
 Total Obligations on cash balances into FY 2012

2,514,400  
 306,614  
 216,323  
 1,703,823  
**4,741,160**

1-4 The total agency FY 2012 operating budget of \$19.5 million is NOT represented as an obligation into FY 2012.  
 The FY 2012 agency operating budget projections are presented by fund on the following Fund Detail Pages 1 through 4 .



# ARIZONA STATE PARKS

## Source and Disposition of Funds FY 2011 - Detail

2202 - Enhancement Fund		1000 - General Fund	
<b>Balance Forward</b>	5,335,171	<b>Balance Forward (Prior Yr. Approp.)</b>	0
		(plus \$4,900 revolving funds)	
<b>Revenues:</b>		<b>Revenues:</b>	
Parks User Fees & Concessions	9,795,666	General Fund Operating Appropriation	0
Parks Housing & Building Rental	22,902	Revolving Fund Reductions	3,950
San Rafael Filming Account	0	Other General Fund Earnings	7
<b>Total Revenues</b>	<b>9,818,568</b>	<b>Total Revenues</b>	<b>3,957</b>
<b>FTE's 91.75</b>		<b>FTE's 0.00</b>	
<b>Operating Expenditures:</b>		<b>Operating Expenditures:</b>	
Payroll & ERE	4,652,454	Payroll & ERE	0
Professional Services	0	Professional Services	0
Other Operating Expenditures	409,274	Other Operating Expenditures	0
Equipment	287,142	Equipment	0
Admin. Adjustments (AY10 exp)	1,283	Administrative Adjustments (AY10 exp)	0
San Rafael Filming Account	0	<b>Total Expenditures</b>	<b>0</b>
<b>Subtotal Operating Expenditures</b>	<b>5,350,153</b>		
Tonto COP Lease Purchase Payment	0	<b>Reversion to the State General Fund</b>	<b>(3,957)</b>
Parks Capital Outlay Projects	0		
<b>Subtotal Capital Projects</b>	<b>0</b>	<b>Uncommitted Balance Forward to FY 2012</b>	<b>0</b>
<b>Legislated Reversions to State General Fund</b>	<b>2,106,000</b>	(plus \$950 revolving funds)	
<b>Cash Tsr In from other ASP funds (backfill sweeps)</b>	<b>1,491,100</b>		
<b>Total Expenditures</b>	<b>8,947,253</b>	<b>1600 - Capital Outlay Stabilization Fund</b>	
<b>Cash Balance Forward to FY 2012</b>	<b>6,206,486</b>	<b>Balance Forward</b>	<b>0</b>
<b>Outstanding Obligations:</b>		COSF Capital Appropriation	0
FY 2012 Legislated Sweeps	(2,145,000)	<b>Total Revenues</b>	<b>0</b>
San Rafael Filming	(12,846)		
Parks Capital Outlay Projects	0	Parks Capital Projects	0
<b>Total Outstanding Obligations</b>	<b>(2,157,846)</b>	<b>Total Expenditures</b>	<b>0</b>
<b>Uncommitted Balance Forward to FY 2012</b>	<b>4,048,640</b>	<b>Cash Balance Forward to FY 2012</b>	<b>0</b>
<b>FY 2012 Agency Operating Budget</b>	<b>9,095,200</b>		
<b>2111 - Law Enforcement Boating Safety Fund</b>		<b>1304 - Reservation Surcharge Fund</b>	
<b>Balance Forward</b>	<b>2,278,117</b>	<b>Balance Forward</b>	<b>74,400</b>
<b>Revenues:</b>		<b>Revenues:</b>	
Watercraft Licenses (from Az. G&F)	1,965,113	Kartchner Reservation Surcharge	344,485
<b>Total Revenues</b>	<b>1,965,113</b>	Park System Reservation Surcharge	37,442
<b>FTE's 41.25</b>		<b>Net Revenues</b>	<b>381,927</b>
<b>Operating Expenditures:</b>		<b>FTE's 6.0</b>	
Payroll & ERE	1,765,770	<b>Operating Expenditures:</b>	
Professional Services	420	Kartchner Reservation System Operations	215,799
Other Operating Expenditures	1,339,764	New Reservation System - Planning & Admin.	62,428
Equipment	5,362	<b>Total Operating Expenditures</b>	<b>278,227</b>
Admin. Adjustments (AY10 exp)	0		
<b>Subtotal Operating Expenditures</b>	<b>3,111,316</b>	<b>Legislated Reversions to State General Fund</b>	<b>103,100</b>
<b>Pass Through Grant Expenditures:</b>		<b>Cash Balance Forward to FY 2012</b>	<b>75,000</b>
La Paz County	185,800	<b>Outstanding Obligations:</b>	
Mohave County	314,200	FY 2012 Legislated Sweeps	(105,000)
<b>Total Pass Through Grant Expenditures</b>	<b>500,000</b>	Cash Balance Above \$75K To Be Reverted	0
<b>Total Expenditures</b>	<b>3,611,316</b>	<b>Total Outstanding Obligations</b>	<b>(105,000)</b>
<b>Cash Balance Forward to FY 2012</b>	<b>631,914</b>	<b>Uncommitted Balance Forward to FY 2012</b>	<b>(30,000)</b>
<b>FY 2012 Agency Operating Budget</b>	<b>1,131,000</b>	<b>FY 2012 Agency Operating Budget</b>	<b>397,600</b>

# ARIZONA STATE PARKS

### Source and Disposition of Funds FY 2011 - Detail

2432 - Land Conservation Fund		2296 - Arizona Heritage Fund	
Balance Forward	105,417,253	Balance Forward (plus \$0 revolving funds)	5,637,922
Revenues:		Revenues:	
Growing Smarter GF Appropriation Transfer	20,000,000	Lottery Funds (\$10 M annual rev. eliminated)	0
Investment Interest	1,024,811	Revolving Fund Reductions	0
Total Revenues	21,024,811	Investment Interest	25,739
FTE's 3.33		Total Revenues	25,739
Operating Expenditures:		Cash Tsfr In from other ASP funds (backfill sweeps)	0
Payroll & ERE	6,973	FTE's 0.0	
Professional Services	17,477	Operating Expenditures:	
Other Operating Expenditures	231,837	Payroll & ERE	0
Equipment	0	Professional Services	26,336
Administrative Adjustments (AY10 exp)	127	Other Operating Expenditures	90,755
Subtotal Operating Expenditures	256,414	Equipment	0
LCF Pass Through Grants	43,982,616	Admin. Adjustments (AY10 exp.)	45,109
Total Expenditures	44,239,030	Subtotal Operating Expenditures	162,200
Cash Balance Forward to FY 2012	82,203,034	Parks Capital Project Expenditures:	
Outstanding Obligations:		AHF/Parks Acquisition & Development	3,960,424
Outstanding Pass Through Grants	0	AHF/Local, Regional and State Parks	700,000
Total Outstanding Obligations	0	AHF/Natural Areas Acquisition	0
Uncommitted Bal. Fwd. to FY 2012 (Grant Funds)	80,919,318	AHF/Trails	0
Uncommitted Bal. Fwd. to FY 2012 (Operating Funds)	1,283,716	AHF/Historic Preservation	841,037
FY 2012 Agency Operating Budget	0	Subtotal Parks Capital Project Expenditures	5,501,461
2106 - State Lake Improvement Fund		Pass Through Grants:	
Balance Forward	4,987,709	AHF/Local, Regional and State Parks	0
Revenues:		AHF/Trails	0
Watercraft Fuel Tax	4,647,063	AHF/Historic Preservation	0
Watercraft License Fees	346,664	Subtotal Pass Through Grant Expenditures	0
Investment Interest	28,079	Legislated Reversions and Transfers:	
Total Revenues	5,021,806	Legislated Reversions to State General Fund	0
Cash Tsfr In from other ASP funds (backfill sweeps)	1,491,100	Legislated Transfer to Az. Division of Forestry	0
FTE's 33.66		Legislated Transfer to Az. State Land Dept.	0
Operating Expenditures:		Subtotal Legislated Transfers	0
Payroll & ERE	2,664,781	Cash Tsfr Out to other ASP funds (backfill sweeps)	0
Professional Services	56,878	Total Expenditures	5,663,661
Other Operating Expenditures	2,028,949	Cash Balance Forward to FY 2012 (plus \$0 revolving funds)	0
Equipment	497,378	Outstanding Obligations:	
Administrative Adjustments (AY10 expense)	31,225	Outstanding Parks Capital Projects	0
Subtotal Operating Expenditures	5,279,211	Outstanding Programs / Planning	0
Project and Grant Expenditures:		Outstanding Pass Through Grants	0
Parks Capital Projects	478,370	Total Outstanding Obligations	0
Pass Through Grants	0	Uncommitted Bal. Forward to FY 2012	0
Subtotal Project & Grant Expenditures	478,370	FY 2012 Operating Budget	0
Legislated Reversions to State General Fund	2,462,100	2525 - Arizona Trail Fund	
Total Expenditures	8,219,681	Balance Forward	0
Cash Balance Forward to FY 2012	3,280,934	Arizona Trail GF Appropriation Transfer	0
Outstanding Obligations:		Total Revenues	0
FY 2012 Legislated Sweeps	(32,100)	Pass Through Aid Projects	0
Outstanding Capital Park Projects	(216,323)	Total Expenditures	0
Outstanding Pass Through Grants	0	Outstanding Obligations:	
Total Outstanding Obligations	(248,423)	Outstanding Aid Projects	0
Uncommitted Balance Forward to FY 2013 (Oper)	3,032,511	Cash Balance Forward to FY 2012	0
FY 2012 Agency Operating Budget	6,000,000		

**ARIZONA STATE PARKS**  
**Source and Disposition of Funds FY 2011 - Detail**

<b>2448 - Partnerships Fund</b>		<b>4010 - Publications &amp; Souvenirs Fund</b>	
<b>Balance Forward</b>	<b>279,383</b>	<b>Balance Forward</b>	<b>141,133</b>
<b>Revenues:</b>		<b>Revenues:</b>	
LWCF Surcharge	51,892	Publications and Souvenirs Sales	372,816
Non-Federal Grants to State Parks	27,951	Tonto Lodge Revenues	0
Non-Federal Intergovernmental Agreements (IGA)	467,427	Investment Interest	986
<b>Total Revenues</b>	<b>547,270</b>	<b>Total Revenues</b>	<b>373,802</b>
<b>FTE's 7.25</b>		<b>FTE's 2.0</b>	
<b>Operating Expenditures:</b>		<b>Operating Expenditures:</b>	
Payroll & ERE	0	Payroll & ERE	66,286
Professional Services	3,788	Professional Services	0
Other Operating Expenditures	15,097	Other Operating Expenditures	250
Equipment	0	Equipment	0
Administrative Adjustments (AY09 exp.)	0	Administrative Adjustments (AY10 expense)	0
<b>Subtotal Operating Expenditures (LWCF SC)</b>	<b>18,885</b>	<b>Subtotal Operating Expenditures</b>	<b>66,536</b>
<b>IGA Project &amp; ASP Grant Expenditures:</b>		<b>Tonto Lodge Operating</b>	<b>0</b>
SHPO Archaeological Compliance	61,092	<b>Publications and Resale Supplies</b>	<b>230,404</b>
Western Region Water Safety Center	3,711		
Non-Federal Grants to State Parks	3,326	<b>Legislated Reversions to State General Fund</b>	<b>68,600</b>
Park Operating Support	438,383		
<b>Subtotal IGA Project &amp; ASP Grant Expenditures</b>	<b>506,512</b>	<b>Total Expenditures</b>	<b>365,540</b>
<b>Legislated Reversions to State General Fund</b>	<b>70,300</b>	<b>Cash Balance Forward to FY 2012</b>	<b>149,395</b>
<b>Total Expenditures</b>	<b>595,697</b>	<b>Outstanding Obligations:</b>	
<b>Cash Balance Forward to FY 2012</b>	<b>230,956</b>	FY 2012 Legislated Sweeps	(69,100)
<b>Outstanding Obligations:</b>		Obligated to Tonto Lodge	0
FY 2012 Legislated Sweeps (LWCF Surcharge)	(200)	<b>Total Outstanding Obligations</b>	<b>(69,100)</b>
Outstanding Non-Federal Grants to State Parks	(92,432)	<b>Uncommitted Balance Forward to FY 2012 (Oper)</b>	<b>80,295</b>
Outstanding IGA Projects	(57,994)	<b>FY 2012 Agency Operating Budget</b>	<b>97,100</b>
<b>Total Outstanding Obligations</b>	<b>(150,626)</b>		
<b>Uncommitted Balance Fwd to FY 2012 (LWCF SC)</b>	<b>80,330</b>		
<b>FY 2012 Agency Operating Budget (LWCF SC)</b>	<b>50,000</b>		
<b>3117 - Donations Fund</b>		<b>2000 - Federal Fund</b>	
<b>Balance Forward</b>	<b>530,573</b>	<b>Balance Forward</b>	<b>999,913</b>
<b>Revenues:</b>		<b>Revenues:</b>	
Agency-Wide Donations	325	NPS-Historic Preservation Fund	1,026,583
Parks Division Donations	94,774	NPS-Land and Water Conservation Fund	641,462
Partnerships Division Donations	6,539	FHWA-Recreational Trails Program	506,211
Investment Interest	3,476	Parks & Partnerships Projects	35,686
<b>Total Revenues</b>	<b>105,114</b>	<b>Total Revenues</b>	<b>2,209,942</b>
<b>FTE's 0.0</b>		<b>FTE's 11.67</b>	
<b>Operating &amp; Program Expenditures:</b>		<b>SHPO Operating &amp; Support Expenditures:</b>	
Donation Interest Expenditures	17,270	Payroll & ERE	643,607
Agency-Wide Donation Expenditures	100	Professional services	13,975
Parks Division Donation Expenditures	182,769	Other operating Expenditures	40,748
Partnerships Division Donation Expenditures	8,569	Equipment	0
<b>Subtotal Operating &amp; Programs</b>	<b>208,708</b>	Administrative Adjustments (AY10 exp)	1,293
<b>Legislated Reversions to State General Fund</b>	<b>19,700</b>	<b>Subtotal Operating Expenditures</b>	<b>699,623</b>
<b>Total Expenditures</b>	<b>228,408</b>	<b>Project &amp; Grant Expenditures:</b>	
<b>Cash Balance Forward to FY 2012</b>	<b>407,279</b>	Recreational Trails - Administration	99,100
<b>Outstanding Obligations:</b>		Recreational Trails - Program	407,111
Obligated to Agency-Wide Donations	(144,277)	Parks & Partnerships Projects	83,564
Obligated to Parks Division Donations	(117,208)	LWCF Parks Capital Projects	467,069
Obligated to Partnerships Division Donations	(3,498)	LWCF Pass Through Grants	174,393
<b>Total Outstanding Obligations</b>	<b>(264,983)</b>	HPF Pass Through Grants	72,135
<b>Uncommitted Bal. Forward to FY 2012 (Interest)</b>	<b>142,296</b>	<b>Subtotal Project &amp; Grant Expenditures</b>	<b>1,303,372</b>
<b>FY 2012 Operating Budget (Interest)</b>	<b>25,000</b>	<b>Total Expenditures</b>	<b>2,002,995</b>
		<b>Cash Balance Forward to FY 2012</b>	<b>1,206,860</b>
		<b>Outstanding Obligations:</b>	
		FY 2012 SHPO HPF Operating Budget	(896,500)
		Carryforward Balance for SHPO HPF Operating	(260,950)
		Outstanding ASP Projects & Agreements	(49,410)
		<b>Total Outstanding Obligations</b>	<b>(1,206,860)</b>
		<b>Uncommitted Balance Forward to FY 2012</b>	<b>0</b>

**ARIZONA STATE PARKS**  
**Source and Disposition of Funds FY 2011 - Detail**

<b>2253 - Off-Highway Vehicle Recreation Fund</b>	
<b>Balance Forward</b>	<b>2,012,531</b>
<b>Revenues:</b>	
Motor Vehicle Fuel Tax - 60% of total receipts	1,532,925
Decal Indicia (Sticker) Revenue - 60% of total receipts	1,079,705
Investment interest	12,180
<b>Total Revenues</b>	<b>2,624,810</b>
<b>FTE's 8.33</b>	
<b>Program Administration Operating:</b>	
Payroll & ERE	169,999
Professional Services	0
Other Operating Expenditures	4,001
Equipment	34,459
<b>Subtotal Program Operating Expenditures</b>	<b>208,459</b>
<b>State Parks Agency Operating:</b>	
Payroll & ERE	475,815
Professional Services	923
Other Operating Expenditures	186,472
Administrative Adjustments (AY10 expense)	3,005
<b>Subtotal Parks Agency Operating Expenditures</b>	<b>666,215</b>
<b>Aid Project &amp; Grant Expenditures:</b>	
Pass Through Aid Projects	609,931
Pass Through Grants	0
<b>Subtotal Aid Project &amp; Grant Expenditures</b>	<b>609,931</b>
<b>Legislated Reversions to State General Fund</b>	<b>880,200</b>
<b>Total Expenditures</b>	<b>2,364,805</b>
<b>Cash Balance Forward to FY 2011</b>	<b>2,272,536</b>
<b>Outstanding Obligations:</b>	
FY 2012 Legislated Sweeps	(140,100)
Outstanding Operating (for FY12 Admin. Adjust.)	(68,708)
Outstanding Aid Projects	(306,614)
Outstanding Pass Through Grants	0
<b>Total Outstanding Obligations</b>	<b>(515,422)</b>
<b>Uncommitted Balance Forward to FY 2012 (Aid)</b>	<b>1,757,114</b>